

# Fixed income investor update

26 July 2018

BEN STEVENS Group Finance Director NEIL WADEY Group Head of Treasury





### **Important Information**

The information contained in this presentation in relation to British American Tobacco p.l.c. ("BAT") and its subsidiaries has been prepared solely for use at this presentation. The presentation is not directed to, or intended for distribution to or use by, any person or entity that is a citizen or resident or located in any jurisdiction where such distribution, publication, availability or use would be contrary to law or regulation or which would require any registration or licensing within such jurisdiction.

References in this presentation to 'British American Tobacco', 'BAT', 'Group', 'we', 'us' and 'our' when denoting opinion refer to British American Tobacco p.l.c. and when denoting tobacco business activity refer to British American Tobacco Group operating companies, collectively or individually as the case may be.

The information contained in this presentation does not purport to be comprehensive and has not been independently verified. Certain industry and market data contained in this presentation has come from third party sources. Third party publications, studies and surveys generally state that the data contained therein have been obtained from sources believed to be reliable, but that there is no guarantee of accuracy or completeness of such data.

#### **Forward-looking Statements**

This presentation does not constitute an invitation to underwrite, subscribe for, or otherwise acquire or dispose of any BAT shares or other securities. This presentation contains certain forward-looking statements, made within the meaning of Section 21E of the United States Securities Exchange Act of 1934, regarding our intentions, beliefs or current expectations concerning, amongst other things, our results of operations, financial condition, liquidity, prospects, growth, strategies and the economic and business circumstances occurring from time to time in the countries and markets in which the Group operates.

These statements are often, but not always, made through the use of words or phrases such as "believe," "anticipate," "could," "may," "would," "should," "intend," "plan," "potential," "predict," "will," "expect," "estimate," "project," "positioned," "strategy," "outlook", "target" and similar expressions.

It is believed that the expectations reflected in this presentation are reasonable but they may be affected by a wide range of variables that could cause actual results to differ materially from those currently anticipated.

The forward-looking statements reflect knowledge and information available at the date of preparation of this presentation and BAT undertakes no obligation to update or revise these forward-looking statements, whether as a result of new information, future events or otherwise.

Among the key factors that could cause actual results to differ materially from those projected in the forward-looking statements are uncertainties related to the following: the impact of competition from illicit trade; the impact of adverse domestic or international legislation and regulation; changes in domestic or international tax laws and rates; adverse litigation and dispute outcomes and the effect of such outcomes on the Group's financial condition; changes or differences in domestic or international economic or political conditions; adverse decisions by domestic or international regulatory bodies; the impact of market size reduction and consumer down-trading; translational and transactional foreign exchange rate exposure; the impact of serious injury, illness or death in the workplace; the ability to maintain credit ratings and to fund the business under the current capital structure; the inability to lead the development and roll-out of BAT innovations (Next Generation Products and Combustible); and changes in the market position, businesses, financial condition, results of operations or prospects of the Group.





### **Important Information**

#### Forward-looking Statements (continued)

Additional information concerning these and other factors can be found in BAT's filings with the U.S. Securities and Exchange Commission ("SEC"), including the Annual Report on Form 20-F filed on 15 March 2018 and Current Reports on Form 6-K, which may be obtained free of charge at the SEC's website, http://www.sec.gov, and BAT's Annual Reports, which may be obtained free of charge from the British American Tobacco website <u>www.bat.com</u>.

Past performance is no guide to future performance and persons needing advice should consult an independent financial adviser. Readers are cautioned not to place undue reliance on such forward-looking statements.

#### **Additional Information**

All financial statements and financial information provided by or with respect to the US or Reynolds American Inc. ("RAI") (and/or the RAI Group) are initially prepared on the basis of U.S. GAAP and constitute the primary financial statements or financial records of the US business/RAI. This financial information is then converted to International Financial Reporting Standards as issued by the IASB and adopted by the European Union (IFRS) for the purpose of consolidation within the results of the BAT Group. To the extent any such financial information provided in this presentation relates to the US or RAI (and/or the RAI Group) it is provided as an explanation of, or supplement to, RAI's (including the RAI Group's) primary U.S. GAAP based financial statements and information.

#### No Profit or Earnings Per Share Forecasts

No statement in this presentation is intended to be a profit forecast and no statement in this presentation should be interpreted to mean that earnings per share of BAT for the current or future financial years would necessarily match or exceed the historical published earnings per share of BAT.

#### Audience

The material in this presentation is provided for the purpose of giving information about BAT and its subsidiaries to investors only and is not intended for general consumers. BAT, its directors, employees, agents or advisers do not accept or assume responsibility to any other person to whom this material is shown or into whose hands it may come and any such responsibility or liability is expressly disclaimed. The material in this presentation is not provided for product advertising, promotional or marketing purposes. This material does not constitute and should not be construed as constituting an offer to sell, or a solicitation of an offer to buy, any of our products. Our products are sold only in compliance with the laws of the particular jurisdictions in which they are sold.





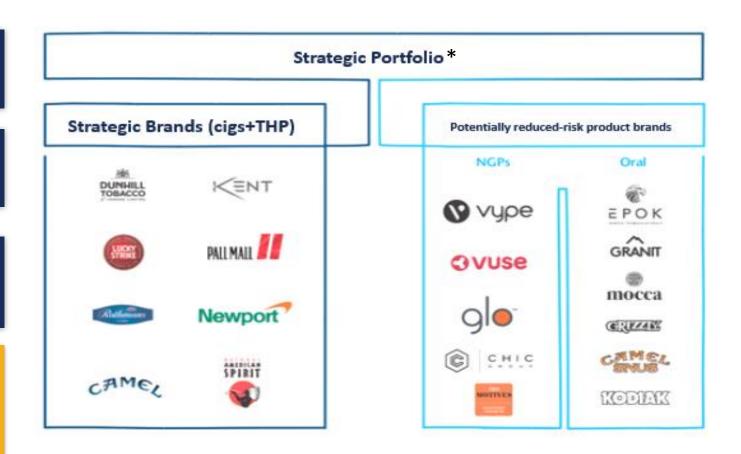
## On track for another good year

Strong growth in the Strategic Portfolio

Reynolds performing well

NGPs on track for full year revenue >£1bn

On track for another good year of constant currency earnings growth



\* The BAT Group does not own all brands referred to in this presentation in all markets e.g. BAT is the owner of the Camel and Natural American Spirit brands in the United States only





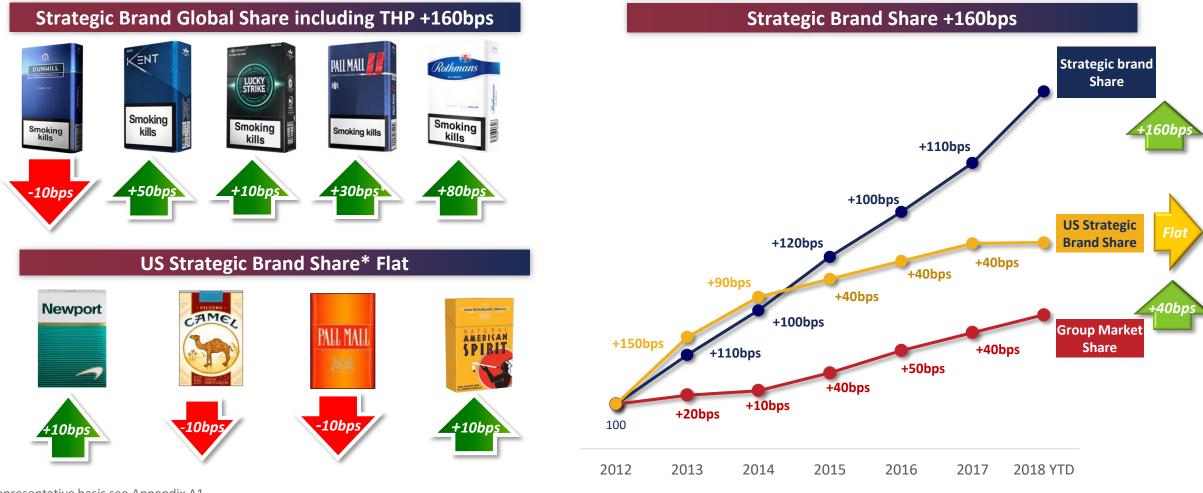
# **2018 Interim Results – Consistent delivery**







## Strong Strategic Brand Performance - Combustible + THP

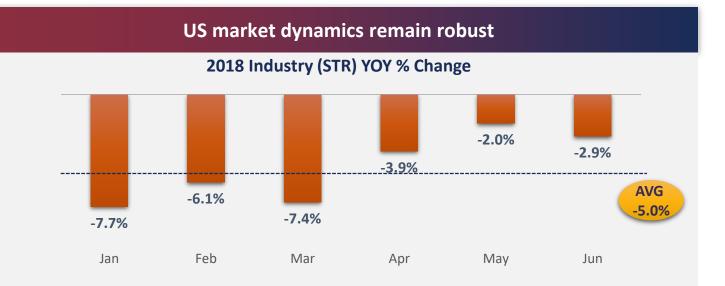


\* on a representative basis see Appendix A1

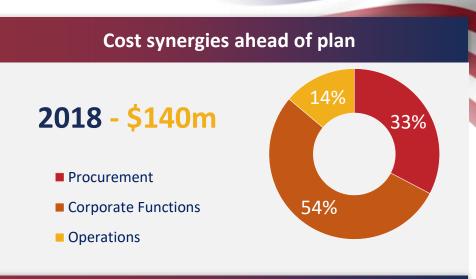




# The US – a good underlying performance



- Revenue up +1.8% at constant, excluding one-off comparator benefits (NAS inventory sale)
- Vapour market up +20% YTD; but <5% of overall tobacco market</p>
- Continue to see limited impact on cigarette industry volume
- Volume down 5.5%, broadly in line with the industry
- Strategic brand share was flat, Premium share +10bps



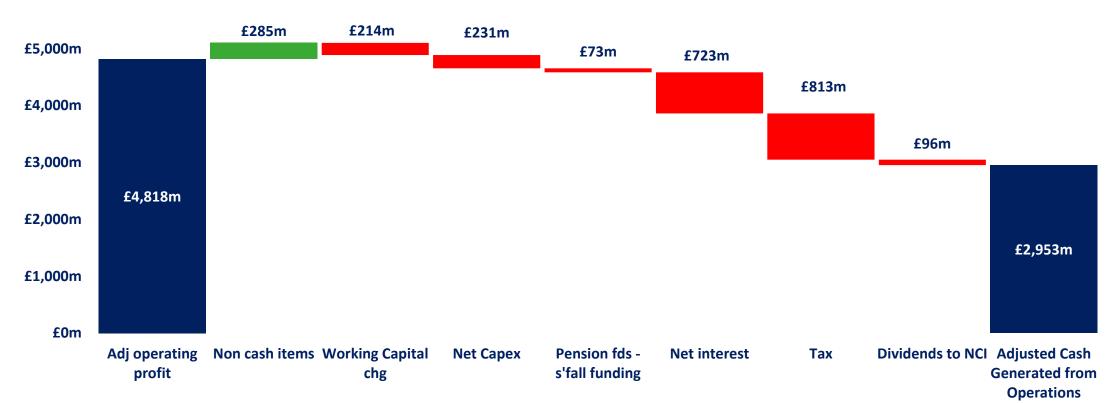
#### FDA

- Submitted comments on ANPRMs
- Carbon Tip Tobacco Heating Product SE clearance now received
- - Camel Snus application to be considered by TPSAC in September
  - glo SE application response expected 2019





# **2018 Interim Results – Adjusted Cash Generated from Operations**



£6,000m





## Litigation update

### **QUEBEC CLASS ACTION CASES**

- > Two actions filed in 1998; Trial from March 2012 to December 2014
- In May 2015, the trial court ruled that defendants failed to warn smokers of the dangers of smoking. Awarded CAD\$15.6 billion against Canadian subsidiaries of BAT (Imperial Tobacco Canada), PMI and JTI. Imperial's share CAD\$10.4 billion and Imperial ordered to deposit CAD\$758 million in security.
- Defendants appealed to the Quebec Court of Appeal, appeal heard in November 2016 and a decision is expected at any time
- Range of outcomes is possible; however, requests for leave to appeal to Supreme Court of Canada highly likely

### HEALTH CARE RECOUPEMENT CASES

Ten health care cost recovery cases filed by provincial governments; All cases are still in the pre-trial phase, with the first trial scheduled to commence in November 2019. No other trial dates have been set. Any appeals of any trial decisions could potentially take a further two years.

### FOR ALL CASES

> A wide range of outcomes is of course possible including, e.g. use of Canadian regulations such as "CCAA"





# **Credit Commitment and Financing Principles**

- > Targeting Net Debt/EBITDA of around 3x by end 2019, with further deleveraging thereafter, returning to the higher end of historic Net Debt/EBITDA target of 1.5x to 2.5x
- > Medium-term aspiration of BBB+/Baa1 with S&P and Moody's
- > No share buy-back programme or significant debt financed M&A until leverage returns to appropriate levels

#### > Financing principles

- Strong Group liquidity, sources v uses ratio of >1.2x
- Average debt maturity of at least 5 years
- $\leq 20\%$  of total debt maturing on a rolling 12-month basis
- Interest cover ratio >5.0x
- Distribute 65% of long term sustainable earnings; 2018 shift to equal quarterly dividends

#### > Risk management & capital structure

- Transactional FX hedged according to layered hedging approach where efficient market exists
- Group net assets and earnings will continue to be managed through currency matching of debt
- B.A.T. International Finance p.I.c. (BATIF) and B.A.T Capital Corporation (BATCAP) key Centre funding vehicles for the global business and US respectively





# **US Registration Process and SEC Shelf Programme**

- As part of the financing of the Reynolds acquisition, US\$17.25bn of bonds were issued in the US under Rule 144A and with registration rights
- The Group committed to investors that the bonds could be exchanged for registered notes before 31 March 2019
- > It is anticipated that the registration process should be completed by the end of the year
- Once these bonds are registered, we expect to file a SEC shelf programme, which will become the basis for future issuances in the US market













#### A1: Representative basis

Results communications in 2018 will include presentation of results (volume, revenue and profit from operations) against 2017, as though the Group had owned the acquisitions made in 2017 for the whole of that year. Comparison of results on this basis will be termed "on a representative basis" and will provide shareholders with a results comparison representative of the Group having owned the acquisitions throughout 2017.

#### A2: Adjusting (Adj.)

In the reporting of financial information, the Group uses certain measures that are not required under IFRS, the generally accepted accounting principles ("GAAP") under which the Group reports. The Group believes that these additional measures, which are used internally, are useful to users of the financial information in helping them understand the underlying business performance. Adjusting items, as identified in accordance with the Group's accounting policies, represent certain items of income and expense which the Group considers distinctive based on their size, nature or incidence.



